

CA20N  
To  
-A56

# ANNUAL REPORT

1992-1993



MINISTRY OF CULTURE,  
TOURISM AND RECREATION





## MINISTER'S MESSAGE

On February 3, 1993, I was honoured to be appointed Ontario's first minister of culture, tourism and recreation.

The new Ministry of Culture, Tourism and Recreation (MCTR) came into being at a critical time for our province as we face difficult economic and social realities. Our government has responded with a long-term strategy for economic growth, job creation and social development — a strategy that emphasizes fairness and equity for all Ontarians. I am proud to say that MCTR has a key role to play in supporting the government's economic and social agenda.

The culture, tourism and recreation sectors are already strong economic performers. Tourism is Ontario's fourth largest export. It contributes \$17 billion annually to the provincial economy and accounts for 6.5 per cent of total employment in the province. Similarly, the culture sector employs 200,000 people, four per cent of the province's total employment. Half of Canada's cultural activity is based here. We also know that Ontarians spend \$3 billion annually on goods and services related to sport and recreation. The outstanding quality of our cultural and recreational facilities attracts tourists and stimulates our local economies.

But these sectors have the potential to be much stronger. Our priority is to encourage and nurture an environment in which the business of culture, tourism and recreation can grow and flourish. There are a great many high quality jobs to be generated in the tourism, cultural and recreation industries.

Today's climate of fiscal restraint dictates that we be more creative with our limited resources. At MCTR, we are building a leaner, more cost effective organization with a strong policy focus. We are working with our partners in government, industry, business and labour to develop a shared vision for economic renewal. And we are helping our client groups build innovative new partnerships and funding relationships.

Associate Minister Shirley Coppen and I, together with Parliamentary Assistant Dan Waters, are committed to meeting the high standard of service that Ontarians expect from this ministry. We are also committed to providing services that are accessible and





responsive to the social, economic and technological needs of Ontario society.

We have the necessary resources, expertise and vision to meet the current economic challenges head on. The task will not be easy, but with our will and optimism, I am confident we can rebuild the economy and put Ontarians back to work.

Anne Swarbrick  
Minister



## DEPUTY MINISTER'S MESSAGE

Exhilarating and challenging, difficult and uncertain. These are all words to describe the transitional period the new Ministry of Culture, Tourism and Recreation entered in February 1993.

The transition is the result of an integration of the former Ministry of Tourism and Recreation and the culture section of the former Ministry of Culture and Communications. It is part of a government-wide reorganization to make the public service more efficient, cost effective and responsive to the economic and social needs of Ontarians.

For MCTR, the result will be a ministry that conducts its business in a way that is more reflective of the economically challenging 1990s. We will be building an organization whose corporate culture is agile, open to new ideas, and focused on better customer service and simpler relationships.

We are making a strategic shift from the role of "doer" to that of "enabler." As we go through our own transition, the sectors we serve are going through radical economic transformations themselves. We will be working toward new and different partnerships with our client groups, helping them gain strength and independence.

Change is always difficult. As we build our new ministry, there will be a number of serious implications for staff, including some job losses. We are committed to an integration process that is fair, consistent and sensitive to the training and support needs of our employees.

Because of the professionalism, resourcefulness and creativity of our staff, stakeholders and client groups, I am confident we will emerge from this integration process better equipped to face the enormous challenges that lie ahead. The common links and opportunities across the culture, tourism and recreation sectors are truly exciting. I know that, as a ministry, we are well prepared to foster a climate in which these important sectors can continue to thrive.

Elaine Todres  
Deputy Minister







## **MCTR: AN OVERVIEW**

The new Ministry of Culture, Tourism and Recreation brings together three sectors that are crucial to the economic and social vitality of Ontario. Consolidating culture, tourism and recreation under one umbrella provides increased opportunities for economic growth, job creation and community development in the province.

There are many historical ties that link Ontario's culture, tourism and recreation sectors. These ties go back to the mid-1970s when a brand new ministry called Culture and Recreation was created to focus on how Ontarians spend their leisure time.

In these times of rapid social and economic change, the challenges for Ontarians are numerous. We must be more informed, adaptable and innovative. We must respond to these challenges with new ideas and new ways of doing business. MCTR is no exception. In this ministry, we are committed to helping develop new partnerships that enhance growth, employment, training, and investment in the culture, tourism, recreation and information sectors.

We also seek to increase equality of access for all Ontarians to cultural, recreational and information resources.

Prior to the integration on February 3, 1993, the three sectors were part of two separate ministries: Tourism and Recreation (MTR), and Culture and Communications (MCC). Responsibility for communications, including telecommunications, broadcasting and cable, was transferred from MCC to the Ministry of Economic Development and Trade in February 1993 as part of the government-wide restructuring. MCC's responsibility in the area of information resource management was incorporated into MCTR.

The MCTR organizational structure comprises three program areas — the Culture, Tourism and Recreation divisions — as well as the Archives of Ontario. The program areas are supported by a strong and dedicated field staff, the Corporate Affairs Branch and the Corporate Services and Organizational Planning Division, which integrates the corporate services and strategic planning areas of the former ministries. All areas of the ministry are linked by a common commitment to excellence in customer service.

Digitized by the Internet Archive  
in 2022 with funding from  
University of Toronto

<https://archive.org/details/31761115469488>

Our annual report highlights key activities and accomplishments of MCTR and its predecessors MCC and MTR during the 1992-1993 fiscal year.





## **CULTURE**

### ***Partnerships for the future***

Working in partnership with Ontario's cultural and information communities and organizations, MCTR's Culture Division fosters an environment of excellence, vitality and growth in our cultural industries, arts, public libraries, community information and heritage sectors. We also develop strategic partnerships with other ministries.

In 1992-1993, we embarked on a process of planning and consultation towards a sectoral strategy for the province's cultural industries. The strategy will form part of Ontario's industrial policy framework, the government's plan to rebuild and strengthen the economy. During the coming fiscal year, an advisory committee of leading business, labour and government partners will explore the demands of technological change and global competition on our cultural industries and make recommendations on a strategy for the future.

Thanks to the support and commitment of our heritage partners, Ontarians can look forward to new heritage legislation in the 1993-1994 fiscal year. The report of the minister's advisory committee was instrumental in drafting the new legislation and we are committed to guiding it through the legislative process as quickly as possible.

We worked closely with the arts and labour communities on ways to improve the economic and social status of Ontario artists, and with the francophone community on expanding cultural opportunities for Franco-Ontarians.

### ***Stimulating growth***

Our Ontario Publishing Centre provided \$4.3 million in project grants to 49 book and 93 magazine companies in 1992-1993 for the business, promotional and technological needs of these important industries. Altogether, the grants supported direct employment to 1,249 people, stimulated growth in these firms and their suppliers, and sustained Ontario's culture through its books and magazines. Margaret Atwood was the recipient of the Ontario government's Trillium Book Award in April 1992 for her book *Wilderness Tips*.





During 1992-1993, six of our cultural attraction agencies received \$19 million from the government's *jobsOntario* Capital Program. With this funding, the agencies were able to improve disabled access, update energy efficiency and address health and safety deficiencies. This funding provided a tremendous economic boost to Ontario communities. In addition, *jobsOntario* helped fund a number of new capital projects, including the Guelph Centre for the Performing Arts and the Design Exchange.

We supported the local activities of 196 community museums and 147 historical groups with \$3.5 million in operating funds, and promoted local job creation and economic development in more than 100 communities with \$4.8 million from our Cultural Facilities Improvement Program.

### ***Highlighting our cultural agencies***

In 1992-1993, we supported our 11 cultural agencies with \$190 million in operating funds. Over 2.8 million people visited the attraction agencies during the year. Although down slightly from the previous year, this figure demonstrates the high level of public support and patronage.

The Art Gallery of Ontario reopened in January 1993 with a spectacular week of events and public programs. The AGO now has 30 new and 20 renovated galleries, making it one of the 10 largest galleries in North America. The McMichael Canadian Art Collection expanded its presence outside Ontario by receiving, on loan, more than 100,000 works of art from the Cape Dorset collection, and by mounting collaborative exhibits with Colorado Springs in the United States.

The Royal Ontario Museum topped the one million mark in attendance — a six per cent increase over the previous year — and captured a gold Cassie advertising award for its successful public awareness campaign. The Royal Botanical Gardens also experienced a banner year, with increased attendance due primarily to a variety of festivals featuring multicultural performing arts groups.

### ***Commitment to equity and access***

Ensuring that all Ontarians are treated with fairness and are able to benefit fully from our province's cultural experience is a key



priority. In 1992, in response to the Lewis Report on anti-racism, we launched *Fresh Elements*, a community-based summer job program for black and aboriginal youth. As a result of the program, 72 young people gained valuable job experience in the cultural sector.

In today's knowledge-based society, it is crucial that all residents of Ontario have equal access to all forms of information. We helped increase this access by supporting the development of the public library Information Network for Ontario (INFO) and Online Ontario, the electronic data base for community information centres.

### ***International profile***

Maintaining a high cultural profile outside the province brings creative and economic benefits for Ontarians. We continued to increase awareness of our outstanding cultural resources by building linkages to Europe through cultural exchanges with the Four Motors regions of Baden-Württemberg, Germany; Catalunya, Spain; Lombardia, Italy; and Rhône-Alpes, France. We also assisted 78 organizations with international touring grants and funded 67 cultural exchanges between Ontario and Quebec. Our cultural industries sector benefitted from 57 grants for marketing, resource development and internships.





## TOURISM

### *Tapping the tourism potential*

Tourism is a major economic player in Ontario, with the potential to play an important role in rebuilding our economy. But as an industry, tourism faces urgent challenges. Competition is fierce. Ontario has been losing market share. Consumer demand is changing and the industry faces major restructuring issues. The key to meeting these challenges is a sectoral strategy to set the direction for increasing competitiveness, creating jobs and positioning the Ontario tourism industry for the next century.

During 1992-1993, our Tourism Division took steps towards a tourism strategy that will be a key component of Ontario's industrial policy framework. We sponsored studies such as the Resort Industry Study, Attractions, Festivals and Events, the Metro Toronto Tourism Strategy and Specialty Outdoors to serve as guideposts. We hosted an industry-wide Tourism Forum as a starting point to evaluate key issues and concerns. And we began the process of nominating industry leaders and innovators to a tourism advisory committee. Together, this group representing our partners in all areas of the industry will develop a plan of action for making Ontario a world-wide, recognizable competitive brand name.

The integration of culture, tourism and recreation into one ministry makes good economic sense. It is a natural and dynamic fit. Tourists are drawn to Ontario by our first-rate cultural attractions just as they are attracted by the broad range of our year-round recreational facilities.

In 1992-1993, we initiated SNO-TRAC, in partnership with the Ontario Federation of Snowmobile Clubs, to take advantage of the link between tourism and recreation. SNO-TRAC—the Snowmobile Trail Rehabilitation and Construction Program—is a three-year \$21 million program, including \$14 million in *jobsOntario* Capital funding, to make Ontario the top snowmobiling destination in the world. Through SNO-TRAC, we will see the creation of an 11,000-kilometre trans-Ontario trail network.





### ***A must-see destination***

Ontario's tourism industry is paving the way for long-term growth through innovative marketing initiatives, partnerships and strategic alliances. Our marketing specialists have been working with the industry to create demand for Ontario's tourism products and experience, with a focus on promoting Ontario as a "must-see" destination to key U.S. and overseas markets.

Now in its second year, our "Breathers" campaign encourages Ontarians to take advantage of frequent short getaways in their own province. The mini-vacation is the fastest growing segment of the leisure travel market and has continued to grow during the recession. "Breathers" has met with unprecedented success, helping to keep tourist dollars in the province. Industry members have supported it enthusiastically, using the theme for innovative marketing initiatives.

### ***New ways of doing business***

Since 1988-1989, we have been assisting travellers through our popular 1-800-ONTARIO line. In 1993, a record number of customers called the information service to ask about travel in Ontario. But we are always on the lookout for new ways to gain that extra competitive edge and meet the needs of today's sophisticated traveller. Working with our private sector partners, we prepared to launch the pilot for a new Central Reservation and Information System (CRIS), a reservation service for 1-800-ONTARIO callers and Ontario travel information centres. Through CRIS, travel counsellors will be able to book accommodation with 165 property owners—from small rural resorts to large urban hotels—in eastern and central Ontario. This pilot project is made possible by the cooperation of a wide group of industry representatives and forms the cornerstone of the high quality service MCTR and its partners are building.

Access to information on accommodation, events and attractions is crucial to the success of CRIS. In April 1992, we converted all the information collected for our publications to a computerized database which is kept current on a daily basis. The database is now being used by 1-800-ONTARIO and MCTR's travel information centres.

Eighteen Ontario travel information centres provide customized trip planning and travel counselling services. We developed an intense



five-day training program and an accompanying self-paced learning component to expand the knowledge base of all Ontario travel counsellors. The upgrading program for our travel information centres continued and the work on 17 centres will be completed early in 1994. The new facilities will be fully accessible for travellers with disabilities and will include added parking, picnic areas and a larger lobby area with self-serve components and display space for the tourism industry.

### ***Community development, jobs and funding***

Through our field network throughout the province, we assist our clients in the culture, tourism and recreation sectors in defining community needs and objectives, and help make community projects happen. Our field network reports back to the ministry through the Tourism Division.

The urgent need for job creation in many Ontario communities was addressed through the government's *jobsOntario* Capital Program. Through *jobsOntario* funding, we assisted the Scugog Island First Nations with the construction of their first community recreation centre. The project created 20 short-term construction jobs and will provide part-time employment for community members once the facility is operational. We also contributed to the development of a Cree Heritage Village on Moose Factory Island, an addition that will enhance the appeal of the Polar Bear Express tour train.

We are helping to fund such projects as the Terry Fox Visitor's Reception Centre in Thunder Bay, major convention/conference facilities in London and Windsor; a marine heritage festival for the Georgian Bay area; and the expansion of the Trent-Severn Waterway access at the Trenton waterfront. In co-operation with the federal, Quebec government and 25 municipalities, we are helping to open the Ottawa River between Lake Timiskaming and Pembroke for recreational boating. Through this joint effort, some 3,000 boaters will generate \$2 million in tourist revenue every year for the local economy.

Our field consultants provided invaluable advice and consultation on a number of community projects. For example, MCTR staff worked with members of Pikangikum First Nations to develop five tourist outpost camps on lakes that were previously commercially fished. This initiative will create revenue and jobs for the community.





***Agencies help communities thrive***

MCTR's tourism agencies create jobs, strengthen local economies and provide important tourism and leisure opportunities. For example, the Metro Toronto Convention Centre, Canada's number one convention facility, employs 198 full-time employees and several hundred casual workers. In 1992-1993, it attracted 1.9 million visitors and operated at a functionally full occupancy capacity of 71 per cent. The centre hosted 547 events during the year, generating revenue of \$18.5 million and a \$200,000 net profit.

Fiscal restraint and sound financial management are crucial during these difficult economic times. The Niagara Parks Commission, which operates a system of attractions, gardens, restaurants, golf courses, historic sites, and other associated infrastructure, attracts approximately 12 million visitors every year. In 1992, despite a cool, wet summer and reduced gross receipts, the commission was able to significantly surpass the net income forecasted in 1991 and 1992 budgets.





## **RECREATION**

### ***Advocating an active, healthy lifestyle***

A key goal of the Recreation Division is the promotion of an active, healthy lifestyle in communities across Ontario. In 1992-1993, the ministry committed \$15 million in funding to 81 provincial sports organizations. Nearly two million Ontarians benefitted through increased opportunities for participation. The ministry also supported the Ontario Sports Centre Inc. with \$3.7 million to provide office and administrative services to sport and recreation organizations, and an additional \$1.5 million to deliver leadership programs and other resources in communities across the province.

Working with the Ontario Physical and Health Education Association, we encouraged increased fitness and participation among children through the production of two videos, "Moveability" and "Active Kids, Anytime, Any Place." Our staff also worked with the education sector to produce resources that deal with violence and substance abuse among young people.

Safety is one of the key elements of a healthy lifestyle. In cooperation with our community and corporate partners, we helped produce "Sudden Impact," a powerful video on the dangers of diving, and "Ride Safe, Ride Sober," a far-reaching snowmobile safety awareness campaign. We also facilitated safety-in-sports training for community sports leaders.

### ***Recreation as an essential service***

The ministry, in partnership with the Parks and Recreation Federation of Ontario, provided leadership in promoting the social benefits of active living. Our 1992-1993 activities included a forum to explore recreation and the social, economic and environmental issues of the '90s, and the establishment of a speakers' bureau to address audiences on the benefits of recreation. As well, our staff worked with the Ontario Sport Centre Inc. to produce "For the Love of Sport," a resource kit for sports leaders.

To increase our knowledge of how recreation affects our lives, the ministry produced "An Environmental Scan for Strategic Planning in Recreation," which includes a discussion of recreation trends and their implications.



Volunteers are essential to the province's community recreational programs and services. In 1992-1993, we provided financial and staff support to the delivery of four provincial leadership programs to volunteers across Ontario. More than 11,700 leaders participated in the Skills Program for Management Volunteers, Fitness Ontario Leadership Program, National Coaching Certification Program and Sports Injury Prevention and Care Program.

### ***Enhancing equity through recreation***

Fair and equitable access to recreation programs, services and facilities for all Ontarians is an important foundation of community recreation. The ministry is strongly committed to fostering access for those who face barriers to participation and involvement. This commitment led to the establishment of the "Provincial Aboriginal Recreation Council" to address the recreation needs of Ontario's aboriginal communities.

Gender equity in recreation was a key focus for our staff in 1992-1993. In consultation with stakeholders, we developed a gender equity framework and funded local initiatives to develop gender equity policies, practices and projects. We also facilitated 412 role model visits with groups of young people through the Female Athletes Motivating Excellence Program, reaching some 66,000 children.

To improve planning for specific communities, we funded studies to determine recreational preferences and opportunities for minority populations in Toronto and for aboriginal people in Ontario.

### ***Recreation and the economy***

The Ontario Games Program helps stimulate our local economies. More than 7,500 athletes, coaches and officials participated in the program in 1992-1993, bringing an infusion of revenue to the host cities of Scarborough, Sudbury, Hamilton and Cornwall. For example, Scarborough, host of the 1992 Ontario Summer Games, estimates an economic impact of \$3.2 million, based on an overall budget of \$950,000.

The government has invested in Ontario's recreation infrastructure through the *jobsOntario* Capital Fund. For example, the program





helped the communities of Schreiber, Cornwall and Beaver Valley replace or repair existing recreational facilities, resulting in the creation of a total of 66 construction jobs and eight operational jobs within the communities.

During 1992-1993, we funded research that shows Ontarians spend \$3 billion every year on goods and services related to sport and recreation.

### ***Improving accountability***

We are always seeking to improve accountability in the services we provide. In 1992-1993, we conducted a review of Thunder Bay Ski Jumps Ltd., an MCTR agency, to examine financial and operational options. We undertook a review of the Fresh Approach Program and completed the Sport Management Review which examined our relationship with the provincial sports organizations.

In addition, the Bark Lake Leadership Centre expanded its mandate to include leadership development for communities, active living and the environment.



## **ARCHIVES OF ONTARIO**

### ***Improving public access***

The Archives of Ontario plays a key role in the province's information infrastructure. Archives staff is responsible for selecting and preserving provincial records of enduring value and ensuring that they are readily accessible to the public. In 1992-1993, we acquired more than 6,600 cubic feet of new material, mainly Ontario government records. We introduced a new inter-institutional loan program that gives Ontarians access to selected Archives of Ontario microfilm holdings through their local public libraries. In our continuing effort to increase access to the collections, we also released the name indexes to our microfilmed historical vital statistics records. Over 1,900 volumes of Ontario's historical birth, marriage and death records were dismantled, filmed and reassembled in preparing the vital statistics microfilm for public release. In 1992, we published our first thematic guide to the Archives of Ontario collection. It is titled *Aboriginal Peoples in the Archives*.

### ***Advisory services and consultations***

Through a series of public conservation clinics, our staff shared their expertise with individuals wanting to preserve their own family documents. We also worked with the Ontario Genealogical Society to conduct an open house for people interested in researching family history at the Archives. And we assisted the Ontario Council of Archives in funding an advisory service for community archives across the province.

### ***Information, accountability, privacy***

In 1992-1993, the Archives continued to fulfil a crucial role in the area of government accountability and the protection of individual rights. For example, our staff assisted in the continuing investigations into alleged abuses in Ontario training schools by providing access to archival documents to police and former wards, in accordance with the Freedom of Information and Protection of Privacy Act.





## COMMUNICATIONS

### ***Telecommunications ..Enabling Ontario's Future***

After hundreds of volunteer hours by more than 100 representatives of industry, labour, consumers, community and government, the Advisory Committee on a Telecommunications Strategy for Ontario presented its report ***Telecommunications ...Enabling Ontario's Future*** to the minister in August 1992.

In response to this report, the government launched, in February 1993, a comprehensive telecommunications strategy to enable Ontario to benefit fully from information technologies. As part of the strategy, a telecommunications sector framework is being established under the Sector Partnership Fund, while the Ontario Network Infrastructure Program will provide \$100 million over four years from the *jobsOntario* Capital Fund to support the user needs for telecommunications information networks.

### ***Strengthening the communications infrastructure***

In its first full year of operation, the Community Radio Ontario Program (CROP) was highly successful in strengthening the communications infrastructure of some of Ontario's most culturally, linguistically and economically vulnerable communities. In 1992-1993, CROP provided more than \$1 million in funding to 41 aboriginal and francophone community radio stations and groups across Ontario, creating 37 full-time jobs.

### ***In the interest of Ontarians***

Rapid technological change is leading to a rapidly changing regulatory environment for telecommunications and broadcasting. The ministry monitors and comments on activities before the Canadian Radio-television and Telecommunications Commission (CRTC) and other regulatory bodies that are likely to have a major impact on Ontario residents and businesses. In 1992-1993, we raised concerns, on behalf of Ontarians, on a number of issues before the CRTC, including: the structure of the Canadian broadcasting industry; Telesat Canada rates; and Bell Canada local telephone service rates. Our staff also examined the implications for Ontarians of Bill C-62, a comprehensive review of federal telecommunications legislation.



### ***Promoting innovation***

In partnership with the public and private sectors, both nationally and internationally, the Communications Division supports the development and promotion of innovative communications technology. In 1992-1993, we helped demonstrate the practical uses of satellite transmission to establish business links with Europe, the former USSR and China. Ministry staff also participated in trial projects using vertical blanking interval (VBI) of television signals to disseminate data. Through one of these projects, blind and other disabled persons are able to gain access to published material which can be read with the aid of a micro-computer and voice synthesizer.

*\* In February 1993, responsibility for the Communications Division was transferred to the Ministry of Economic Development and Trade as part of the government-wide restructuring.*





## **CORPORATE SERVICES AND ORGANIZATIONAL PLANNING**

Our Corporate Services and Organizational Planning Division provides a wide range of administrative, financial, management and information services and advice to the Ministry of Culture, Tourism and Recreation and the Ministry of Citizenship. Services include human resources, legal, audit and evaluation, financial planning and accounting, facilities and materials management, administration of the Freedom of Information and Protection of Privacy Act, as well as information technology services. In addition, the division is responsible for organizational planning, French language services, employment equity and MCTR's relocation to Niagara Falls.

During the 1992-1993 fiscal year, we established a dedicated employment equity office responsible for coordinating an accelerated and comprehensive equity program. Prior to the ministry's integration, MCC conducted an Employment Systems Review aimed at identifying and removing systemic barriers to employment.

Also prior to the integration, Tourism and Recreation received approval of its management plan for the ministry's relocation to Niagara Falls. The move is expected to occur in 1995.



***Note: The financial statements for fiscal 1992-1993 were compiled separately for the Ministry of Tourism and Recreation, and the Ministry of Culture and Communications.***

## **MINISTRY OF TOURISM AND RECREATION**

### **STATEMENT OF EXPENDITURES FOR YEAR ENDED MARCH 31,1993**

#### **MINISTRY ADMINISTRATION PROGRAM**

Main Office	\$ 2,807,162
Financial & Administrative Services	2,648,247
Human Resources	1,378,535
Communications	1,748,428
Legal Services	385,482
Audit Services	623,675
Information Services	2,199,411
Relocation Project	468,501

*Total for Ministry Administration Program*      \$ 12,259,441

---

#### **TOURISM PROGRAM**

Tourism Development	8,534,794
Tourism Marketing	25,726,116

*Total for Tourism Program*      \$ 34,260,910

---

#### **RECREATION PROGRAM**

Program Development	2,785,342
Provincial Recreation	26,926,781

*Total for Recreation Program*      \$ 29,712,123

---

*Total for Operations Program*      \$ 70,187,435

---





AGENCIES AND ATTRACTIONS PROGRAM

Ontario Place Corporation	8,369,800
Ontario Trillium Foundation	17,000,000
Ottawa Congress Centre	255,000
Old Fort William	5,515,429
Huronian Historical Parks	4,023,975
St. Lawrence Parks Commission	16,674,935

*Total for Agencies and Attractions Program \$ 51,839,139*

---

***Grand Total for  
Ministry of Tourism and Recreation \$198,259,048***



## MINISTRY OF CULTURE AND COMMUNICATIONS

### STATEMENT OF EXPENDITURES FOR YEAR ENDED MARCH 31, 1993

#### MINISTRY ADMINISTRATION PROGRAM

Main Office	\$ 1,716,346
Financial & Administrative Services	4,380,801
Human Resources	1,472,415
Communications Services	1,812,605
Analysis & Planning	425,120
Legal Services	1,091,194
Audit Services	592,391
Information Systems	2,084,980
Minister's Salary	31,749
Parliamentary Assistant's Salary	9,808

*Total for Ministry Administration Program*    \$ 13,617,411

---

#### HERITAGE CONSERVATION PROGRAM

Heritage A Administration	3,904,494
------------------------------	-----------

*Total for Heritage Conservation Program*    \$ 3,904,494

---

#### CULTURAL DEVELOPMENT AND INSTITUTIONS PROGRAM

Arts Support	6,304,702
Cultural Industries & Agencies	200,216,616

*Total for Cultural Development  
and Institutions Program*    \$206,921,318

---

#### COMMUNICATIONS PROGRAM

Program Administration	4,954,580
Ontario Telephone Service Commission	777,858

*Total for Communications Program*    \$ 5,732,438

---





INFORMATION RESOURCE MANAGEMENT PROGRAM

Archives of Ontario	4,732,963
Library Services	45,498,480
Community Information	1,574,241

*Total for Information Resource  
Management Program* \$ 51,805,684

---

CAPITAL SUPPORT & FIELD SERVICES PROGRAM

Field Services	13,984,881
Community Facilities	39,042,767

*Total for Capital Support  
& Field Services Program* \$ 53,027,648

---

*Grand total for Ministry  
of Culture and Communications* \$335,008,993

3 1761 11546948 8

